

## **Board Work Session Minutes**

May 7, 2024

## WORK SESSION - 6:00 PM

## **CALL TO ORDER**

Commissioners Present: Jim Doane, PE; Jim Duggan, PE; Carl Fisher; Elliot Lisac, Todd Sanders, PhD

Staff Present: Paul Matthews, Chief Executive Officer; Justin Carlton, Chief Financial Officer; Pete Boone, PE, Chief Operating Officer; Dave Kraska, PE, Water Supply Program Director; Kylie Bayer, Human Resources Director; Andrew Carlstrom, Customer Service Director; Tim Boylan, IT Services Director; and Sam Kaufmann, District Recorder.

### **ANNOUNCEMENTS**

Paul Matthews presented the Chief Executive Officer announcements.

## **DISCUSSION ITEMS**

A. Willamette Water Supply System Commission Update. Staff Report – Dave Kraska, PE, Willamette Water Supply Program Director.

Dave Kraska, PE, gave his update on the Willamette Water Supply System Commission.

A. Service Line Inventory Project Update. *Staff Report – Joel Cary*, Water Resources Division Manager Joel Cary presented his update on the service line inventory project.

Commissioner Doane expressed his support for the service line inventory project.

### **ADJOURNMENT**

There being no further business, President Sanders adjourned the meeting at 7:03 PM				
Todd Sanders, President	Jim Doane, Secretary			



## **SENATE BILL 1530 UPDATE**

## Press Release

- On Thursday, May 2, TVWD sent a press release highlighting the Oregon legislature's allocation of \$3 million award to TVWD for the 189<sup>th</sup> Ave Pump Station and Pipeline Project.
- The press release thanked the legislature, Representative Ken Helm, and Governor Tina Kotek for recognizing the importance of water infrastructure in housing development.

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## **TALKIN' WATER**

## Tips for Irrigation Systems

- As a reminder, the next *Talkin' Water* virtual forum will be held at noon tomorrow, May 8.
- This Talkin' Water virtual forum will provide our customers tips for turning on their irrigation systems and setting their irrigation controllers.
- The virtual forum will also emphasize backflow prevention and the requirement for annual testing.
- The District's website has the link to join this event; Commissioners are welcome.

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## **DEI PROJECT UPDATE**

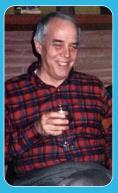
## Successful Staff Survey

- Staff provided thoughtful DEI feedback through a survey where nearly 90 percent of employees responded.
- This high level of employee participation is extraordinary even if we're finding it to be routine.
- · Next steps:
  - Focus groups and interviews to further explore TVWD's DEI practices;
  - Consultants will conduct detailed data analysis to better interpret survey results;
  - Consultants will provide a draft findings report, including insights and recommendations; and
  - Once approved by District leadership, consultant will present its findings to the organization.

CEO Announcements

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## PASSING OF HARRY BODINE



- Community Leader that lived in Cedar Hills for 58 years
- Active in his church and community
- Served in many roles for the Washington County Community Library System
- Family member of Dale Fishback, retired Manager of TVWD's Field Operations Department
- Advocate for the District's investment in the Willamette Water Supply System

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## **TVWD KID'S DAY**

- In closing, I'm including a few more photos from Kid's Day held April 25<sup>th</sup>.
- This event teaches future generations about the water industry and is a tradition enjoyed by staff and youth alike.



CEO Announcements



## **BOARD COMMUNICATIONS LOG**

There was one update to the Board Communications Log this month. Notes from the April 2<sup>nd</sup> Water Supply Committee meeting were emailed to Commissioners.

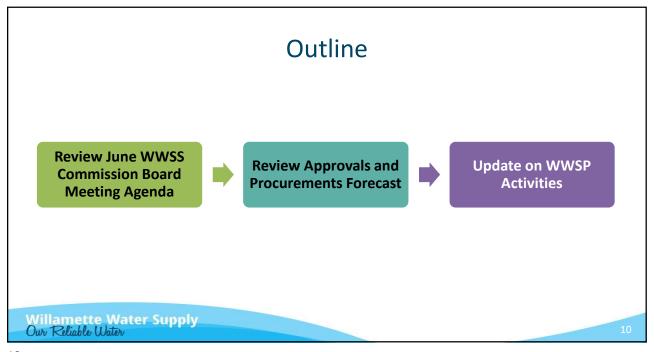
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# REVIEW JUNE WWSS COMMISSION BOARD MEETING AGENDA

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# Willamette Water Supply System Commission June 6, 2024 Board Meeting Agenda

- 1. Executive Session
- 2. Public Comment
- 3. General Manager's Report
- 4. Consent Agenda
  - A. Approve the April 4, 2024 meeting minutes
  - B. Adopt Resolution WWSS-XX-24 Adopting FY 2024-25 WWSS Board Meeting Schedule
- 5. Business Agenda
  - A. Approve WTP\_1.0 GMP No. 3 Contract for Construction
  - B. Approve WWSP Program and Construction Management Services FY25 Annual Work Plan
  - C. Approve Amendment to Public Outreach Services Contract
  - D. Approve Amendment to WTP\_1.0 Design Contract
     E. Approve as Local Contract Review Board (LCRB) a Special Procurement for DCS\_1.0 Control System Support
- 6. Information Items
  - A. Water Treatment Plant Schedule Recovery Progress Update
  - B. Completed Construction Project Cost Management/Performance
  - C. Planned August Business Agenda items
  - D. The next Regular Board Meeting scheduled on August 1, 2024

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## **REVIEW APPROVALS AND PROCUREMENTS FORECAST**

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## Approvals and Procurements Forecast for April – August 2024

# Program Baseline or Related Plans

Description	Program Director	WWSS Management Committee	WWSS Commission Board
WWSP 2024 Rebaseline Schedule and Budget and WWSS Fiscal Year 2024-25 Work Plan and Budget	N/A	3/21/2024	4/4/2024

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# Approvals and Procurements Forecast for April – August 2024 Real Estate Description Program WWSS Management Committee Board None -- -- -- -- -- -- -- --

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# Approvals and Procurements Forecast for April – August 2024

## **Contracts**

Title	Goal	Value	Key Dates
None			

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## Approvals and Procurements Forecast for April – August 2024

# Contract Amendments and Change Orders\*

Title	Goal	Value	Key Dates
Permitting Services Contract Amendment for Next One-year Period	System-wide permitting services for the next year	\$819K	WWSS Board Approval: 4/4/2024
WTP_1.0 GMP3 for Construction	Perform finished water system startup and commissioning	TBD	WWSS Board Approval: 6/6/2024
WWSP Program and Construction Management Services FY 2025 Annual Work Plan	Approve scope, staffing, and fee for program and construction management services for FY 2025	TBD	WWSS Board Approval: 6/6/2024
Public Outreach Service Contract Amendment	Provide additional public outreach during the term April 2024 – April 2025	TBD	WWSS Board Approval: 6/6/2024
WTP_1.0 Design Services Contract Amendment	Amend contract for related to additional required engineering services	TBD	WWSS Board Approval: 6/6/2024

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\*having values higher than the Program Director's authority

## Approvals and Procurements Forecast for April – August 2024

## Local Contract Review Board Rule Exemption

Title	WWSS Management	WWSS Board	WWSS Board Consider
	Committee Approval	Informational Item	Approval
DCS 1.0 Special Procurement	5/23/2024	4/4/2024	6/6/2024

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## Approvals and Procurements Forecast for April – August 2024

## Other

Description	Program Director	WWSS Management Committee	WWSS Commission Board
Board Action Related to WWSP Performance Audit		3/21/2024	4/4/2024
Congressional Directed Spending Grant Technical Correction		3/21/2024	4/4/2024
WWSS Board Policies		7/18/2024	8/1/2024

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WWSP Schedule Recovery Progress Update
WWSP Construction Updates

UPDATE ON WWSP ACTIVITIES

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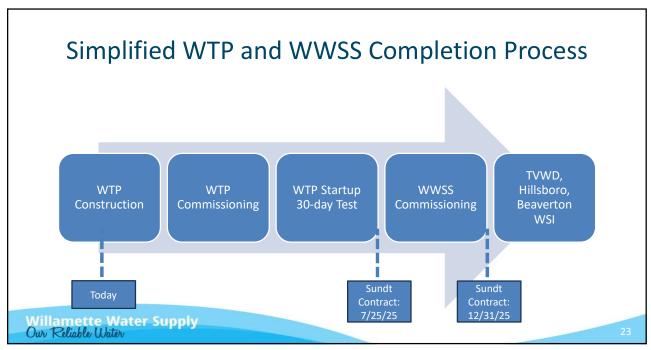
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## **WWSP SCHEDULE RECOVERY PROGRESS UPDATE**

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## Summary of the New "Unmitigated" Schedule

- Completion of WTP is still 11.5 months behind schedule
  - New electrical equipment delivery delays are driving schedule
  - New logic constraints and additional activities have pushed schedule out
  - Overall testing and startup duration is longer
- · Mitigation options being considered to recover schedule
  - Temporary electrical gear
  - Allow early structure backfill
  - Improved logic corrections and sequencing of work
  - Additional Saturday work
  - Double shifts for certain trades in structures on critical path

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## Some Current Actions & Next Steps

- Schedule recovery underway working overtime and weekends.
- Electrical delay mitigation efforts are ongoing almost complete.
- Previous mitigation options are now slated to be included into the schedule update and should show substantial improvement.
- New Commissioning & Startup subconsultant improving that plan.
- WWSP Site Team continues to use delay tracking tools and management protocols to address and account for any delays.
- WWSP implemented a new weekly Schedule Performance Meeting with Sundt.
- Final "Recovery Plan" expected End of May.

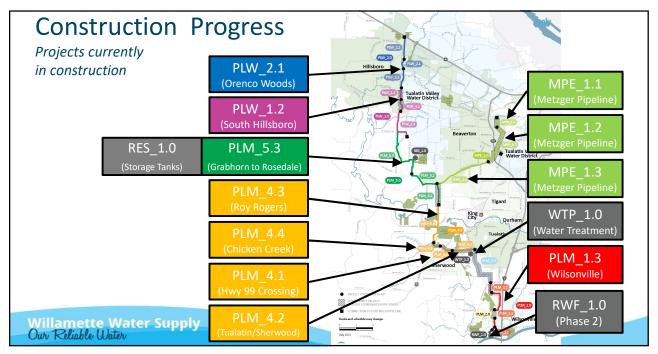
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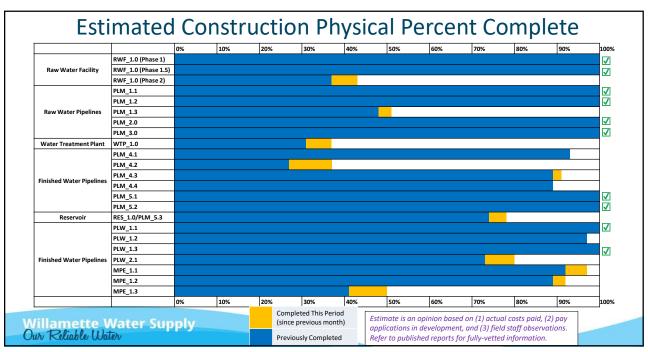
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## **WWSP CONSTRUCTION UPDATES**

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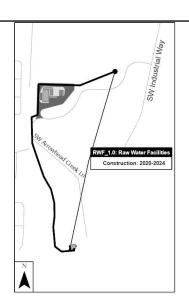
## RWF\_1.0 (GMP-2)

Contractor: Kiewit Infrastructure West Co.

Designer: Black & Veatch

## **Current and Planned Activities:**

- · Site grading and landscaping preparation
- · Completed perimeter fence
- Continued work on interior HVAC ducting and controls
- · USEB interior lighting fixtures and electrical
- Interior painting, flooring, plumbing, cabinets, etc.
- Surge tank piping connections
- Header pipe connections for vertical turbine pumps
- PGE continued work on 1.5MW electrical feeder project



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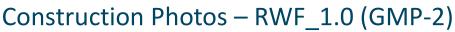
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# Construction Photos - RWF\_1.0 (GMP-2)

RWF\_1.0 Upper Site – perimeter fence complete



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Surge tank piping connections

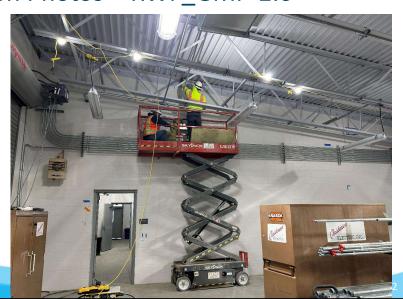


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# Construction Photos – RWF\_GMP-2.0

USEB Interior electrical work



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# Construction Photos – RWF\_GMP-2.0

Emergency Operations Center – plumbing and interior fixtures



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## PLM\_1.3

Contractor: Moore Excavation Inc.

Designer: HDR

## **Current and Planned Activities:**

- Completed pressure test of 66-inch pipe on Kinsman Rd.
- Began connections to PLM\_1.1 and PLM\_2.0 on Kinsman Rd.
- 66-inch waterline installation on 95<sup>th</sup> Ave.
- COW 12-inch waterline relocation on 95<sup>th</sup> Ave.
- Approximately 7,820 LF of 66" waterline installed (64% of total)
- · Continued roadway restoration on Kinsman Rd.



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# Construction Photos - PLM\_1.3

66-inch waterline installation at Hillman Ct. and 95<sup>th</sup> Ave.



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# Construction Photos - PLM\_1.3

Installing dowels for concrete pavement restoration on Kinsman Rd.



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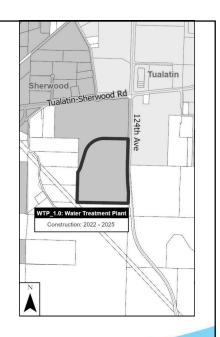
## WTP\_1.0

 ${\bf Contractor: Sundt\ Construction, Inc.}$ 

Designer: CDM Smith

### Current and Planned Activities:

- Area 03 (Site Work): 66" RAW and 66" FNW pipe continues.
- Area 04 (Offsite): SW 124<sup>th</sup> Ave. road widening
- Area 08 (Admin Building): Work continues with column foundations.
- Area 22 (Flash Mix): Concrete slab complete. Placing full height concrete walls.
- Area 25 (Ozone Generation): Duct bank work is on-going. Began elevator pit.
- Area 26 (Ozone Contactor) Concrete for effluent channel overflow box walls.
- Area 28 (Filters): Building lower gullet walls and decks.
- Area 30 (UV): Continue working on 84" pipe. Structural steel has begun.
- Area 34 (Chemical Building): Concrete containment walls and tank pads.
- Area 35 (Clearwell): Continue concrete walls and columns.
- Area 37 (EQ basin): Filling basin with water for hydrotest.
- Area 40 (Thickeners): Rebar and concrete work has begun.
- Area 50 (Dewatering): Duct bank and foundations.
- Area 52 (Thickened Sludge Pump Station): Placed concrete slab and began walls.
- Area 53 (FWPS): Process pipe installation has begun. Backfilling outside structure.



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# Construction Photos - WTP\_1.0 Willamett Our Relable



# Clearwell roof deck forming and shoring Willamette Water Supply Our Rehable Water

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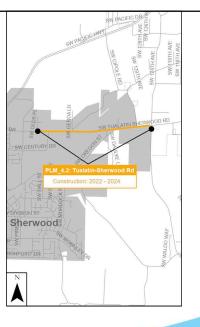


PLM\_4.2

Partner: Washington County Contractor: Kerr/Emery JV Designer: Brown & Caldwell

## **Current and Planned Activities:**

- 66-inch waterline installation along Tualatin-Sherwood Rd.
- Total of 2,000 LF of pipe installed (28% of total)
- Installed pipe across SW Wildrose Pl. and re-opened road
- Installing CARV vaults and associated piping
- · County continuing road improvements
- · Working through possible RR permit changes



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# Construction Photos – PLM\_4.2

66-inch waterline installation along Tualatin-Sherwood Rd.



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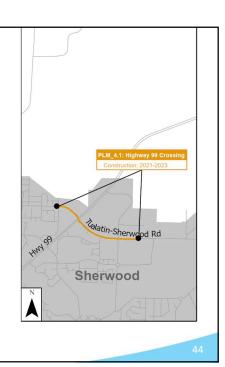
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# PLM\_4.1

Partner: Washington County Contractor: Moore Excavation Inc. Designer: Brown & Caldwell

## **Current and Planned Activities:**

- Continued preliminary deficiency list corrective work
- Continued road-related scope for Washington County



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# Construction Photos - PLM\_4.1

County road work near Hwy. 99 and Tualatin-Sherwood Rd. intersection



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# PLM\_4.4

Partner: Washington County Contractor: Tapani Inc. Designer: Brown & Caldwell

## **Current and Planned Activities:**

- Continued road-related work for Washington County
- · Continued sewer forcemain work for CWS
- No WWSP work this period



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# Construction Photos – PLM\_4.4

Installing HDPE sewer forcemain in Roy Rogers Rd.



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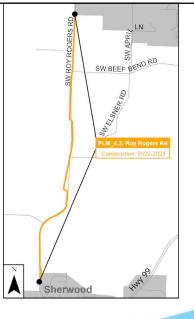
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# PLM\_4.3

Contractor: Tapani Inc. Designer: Brown & Caldwell

## **Current and Planned Activities:**

- · Completed 66-inch waterline on north end of project
- · 100% of waterline installed
- · Disinfection and pressure testing
- Appurtenance installation



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# Construction Photos – PLM\_4.3

Installing trench shoring along Roy Rogers Rd. at north end of project.

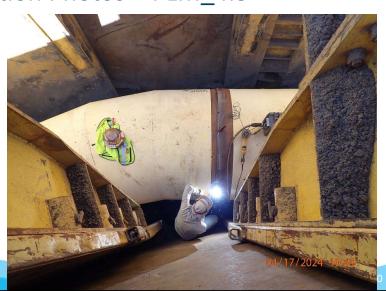


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# Construction Photos – PLM\_4.3

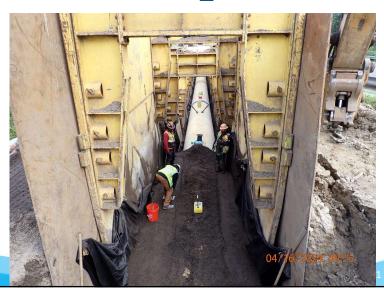
Double-lap weld on joint connection



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## Construction Photos - PLM\_4.3

Backfill and compaction testing in trench for 66-inch waterline



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## RES\_1.0 / PLM\_5.3

Contractor: Hoffman-Fowler JV Designer: Black & Veatch / Jacobs

Current and Planned Activities:

- RES\_1.0
  - Completed pre-stress wire wrap and beginning final shotcrete layer on 15MG tank
  - Installing 4-inch washdown piping inside tank
  - Continued electrical duct bank and yard piping installation
  - Continued Water Quality Building interior painting and building systems
- PLM\_5.3
  - Began remedial work to correct pipe deflection between Rosedale Rd. and Riggs Rd.
  - Continued appurtenance and cathodic protection system installations
  - Continued easement restoration in multiple locations



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# Construction Photos – RES\_1.0

Reservoir site



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# Construction Photos – RES\_1.0

Preparing for final shotcrete application to tank



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# Construction Photos – RES\_1.0

Interior of reservoir tank



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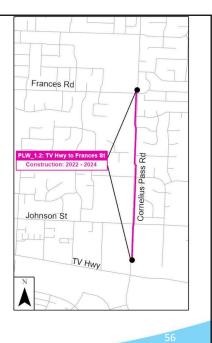
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# PLW\_1.2

Partner: Washington County Contractor: Tapani, Inc. Designer: Kennedy/Jenks

## **Current and Planned Activities:**

- · Final restoration of Reedville Creek Park
- Deficiency list items
- Closeout



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# Construction Photos – PLW\_1.2

Striping parking lot at Reedville Creek Park



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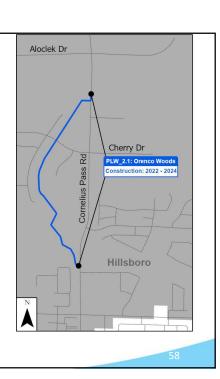
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# PLW\_2.1

Contractor: Moore Excavation, Inc. Designer: Kennedy/Jenks

## **Current and Planned Activities:**

- Completed grouting 48-inch waterline joints
- Completed 48-inch waterline pressure testing and disinfection
- Continued cathodic protection installation
- Began sidewalk and road restoration



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Chart recorder for measuring pressure test of 48-inch waterline



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# Construction Photos – PLW\_2.1

Vent-Tech CARV and associated vent pipe installation inside vault



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# Construction Photos - PLW\_2.1

Sidewalk restoration along Cornelius Pass Rd.



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# MPE\_1.1

Partner: City of Beaverton Contractor: Moore Excavation Inc. Designer: Brown & Caldwell

## **Current and Planned Activities:**

- Completed connections to existing Washington County Supply Line and returned line to service
- Completed trench paving at Western Ave. and re-opened intersection
- Continued appurtenance installation and testing at 96th Ave.



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# Construction Photos – MPE\_1.1

Trench paving at Western Ave. and Beaverton-Hillsdale Hwy.



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# Construction Photos – MPE\_1.1

New concrete island with CARV vault at Western Ave. and Beaverton-Hillsdale Hwy.



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## Construction Photos - MPE\_1.1

CARV vault and associated piping installation near 96<sup>th</sup> Ave.



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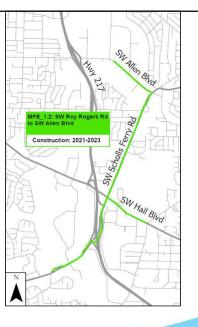
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## MPE\_1.2

Contractor: Emery & Sons Designer: Brown & Caldwell

## **Current and Planned Activities:**

- Completed backfill of receiving shaft at upper Fanno Creek
- Continued PFC building mechanical, HVAC, electrical and sitework
- Completed 48-inch tie-in at Scholls Ferry Rd. and Allen Blvd.
- Installing final 48-inch waterline section at Scholls Ferry Rd. and Denney Rd.



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# Construction Photos – MPE\_1.2

Removing sheet pile shoring at Fanno Creek trenchless crossing receiving shaft



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# Construction Photos – MPE\_1.2

Installation of 48-inch waterline across Scholls Ferry Rd. near Merry Lane.



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# Construction Photos – MPE\_1.2

Sitework at exterior of PFC Facility



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# MPE\_1.3

Contractor: Emery & Sons Designer: Brown & Caldwell

## **Current and Planned Activities:**

- 48" waterline installation on Scholls Ferry Rd.
  - Heading west near Murray Blvd. (night work)
  - Heading east near Barrows Rd. (day work)
- PGE relocation near Roy Rogers Rd.



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# Construction Photos – MPE\_1.3

48-inch waterline installation on Scholls Ferry Rd. near Barrows Rd. (daytime crew)

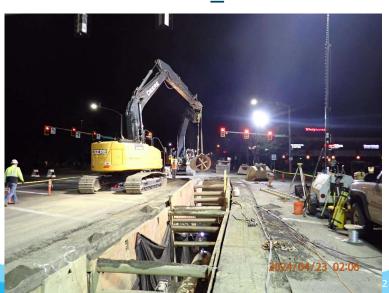


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# Construction Photos – MPE\_1.3

48-inch waterline installation across intersection of Murray Blvd. and Scholls Ferry Rd.



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### **KEY PROJECT DRIVERS**

- LCRR Service line inventory due October 2024
- TVWD's vision: "Our water sustains thriving communities - every day for everyone"
- Improving TVWD brand awareness in advance of the switch to the Willamette River in 2026
- 2020 service line inspection pilot work





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# COMMUNICATION CHALLENGES Like most PNW utilities, lead service lines were never used (copper is TVWD's standard material) Using the term "Lead Service Lines" (LSLs) in communications implies otherwise Access to private side – GIS analysis showed ~25% of sites were outside right-ofway

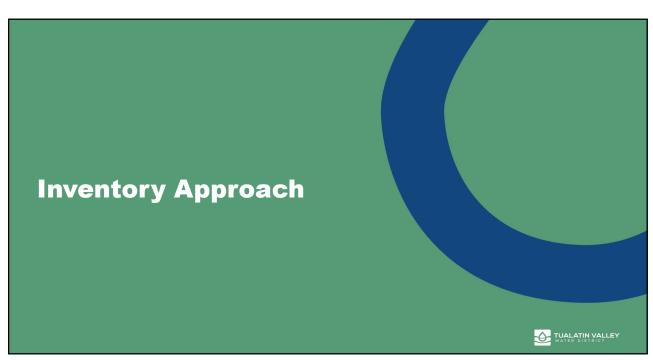


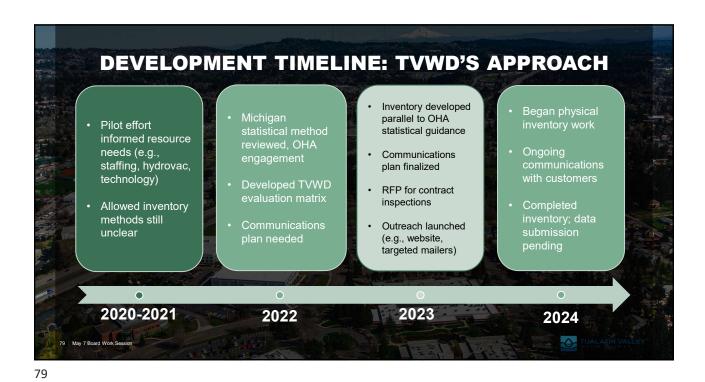
# PREVIEW OF INVENTORY OUTCOME

Nearly 390 randomly selected service lines were excavated on the public and private side, no lead services were discovered

- Consistent with TVWD's assumptions, all public side services were copper
- Private side services were plastic, copper, or galvanized

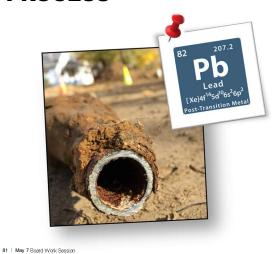






2020-2021: FACTS, UNCERTAINTY, AND LOTS OF QUESTIONS... Facts – what we knew **Uncertainty and questions** • What would Oregon allow? 62.000 service connections • Would all 62,000 connections No service installation cards need inspection? Archived 70s design standards How would the public react? Lead services never used Resources are limited – this Translation – lots of work would impact overall "unknowns" under the operations UALATIN VALLEY

# 2023 – KEY POINTS OF THE RECORDS INVENTORY PROCESS



Hierarchy of the process using our GIS data (what's in):

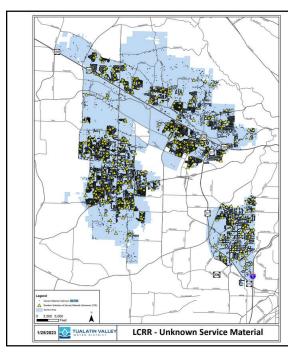
- 1. Owned by = TVWD
- 2. Status = Active
- 3. Service diameter = less than 2-inches
- 4. Tax lots date + meter sales date = 1985 and older
- 5. Design standards = Mid-70s era documents

### Data sets not used:

- Year main installed old services can be attached to new mains
- Utility billing data connection date unreliable

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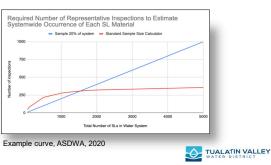
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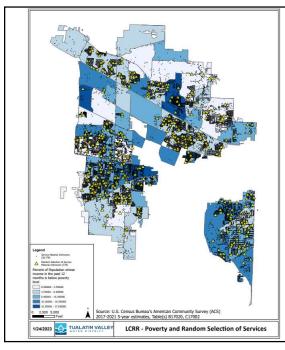


### **METHOD OUTCOMES**

## 26,788 services classified as "unknown" under OHA methodology

• Minimum of 378 randomly selected sites for inspection





### **ADDITIONAL ANALYSES**

# How did the randomly selected inventory sites compare to TVWD's most financially impacted communities?

- Not part of statistical method, but a question worth asking considering the proposed LCRI's focus on disadvantaged communities
- · Used most recent Census data
- Results largely aligned with Census data







## **OUTREACH TOOLKIT**

# **Inventory participants and general customers**

Information on the service line inventory project

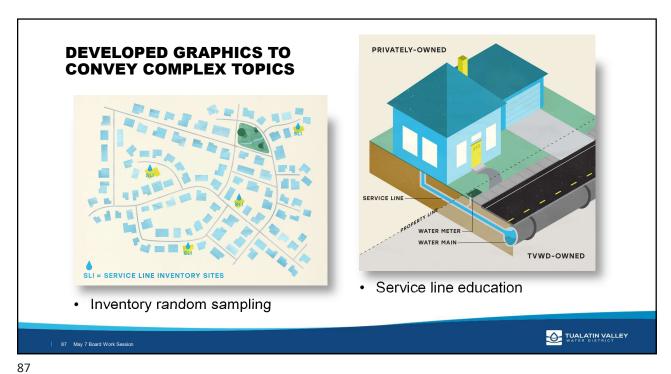
### **TVWD** staff and contractor

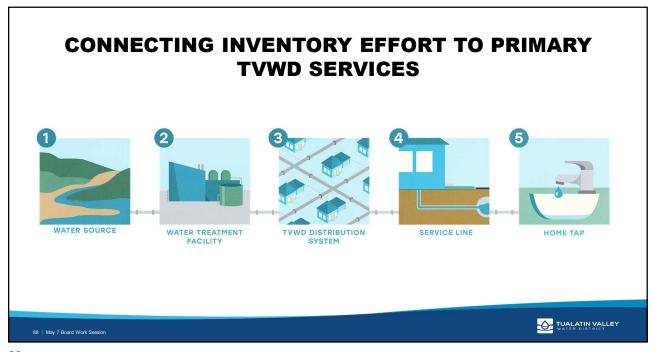
 Materials for interacting meaningfully with curious customers



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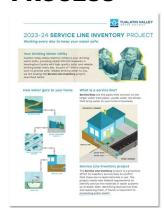
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# UNDERSTANDING INVENTORY PURPOSE AND PROCESS

- Fact sheets about the Service Line Inventory project
- Customized for inventory participants as well as general customers
- Available in English and Spanish





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# INVENTORY EDUCATION EXTENDED BEYOND PRINT MATERIALS Service line



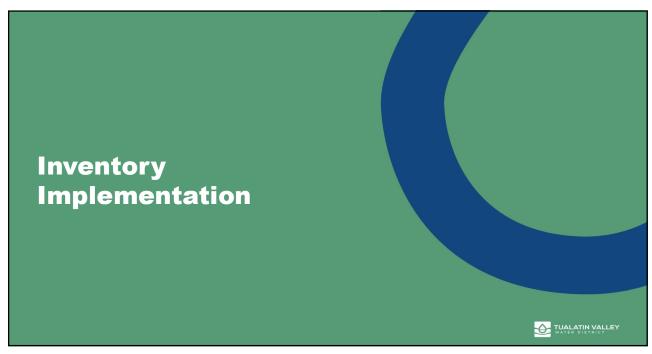
 New "microsite" allowed branding, imagery, footage, and graphics to be brought to life





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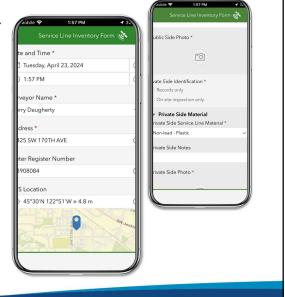




### LEVERAGING TECHNOLOGY

# 2020-2021 Pilot effort helped to establish data collection in the field

- Used mobile based field application called Survey123
- Aligned terminology to LCRR/OHA language
- Provided iPads to contractor
  - Security, minimize technology "hiccups," etc.



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TUALATIN VALLEY

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### INVENTORY DEPLOYMENT

# Collaboration with contractor led to dividing project into 27 "zones"

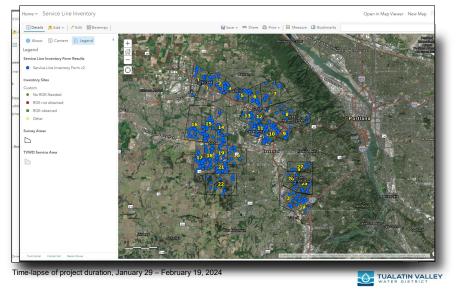
- Workload leveling for TVWD and contractor
- Expedited review of data/photos
- Better ability to perform advanced outreach as work progressed
- Customer follow-up more effective (e.g., "what was my material?")

TUALATIN VALLEY
WATER DISTRICT

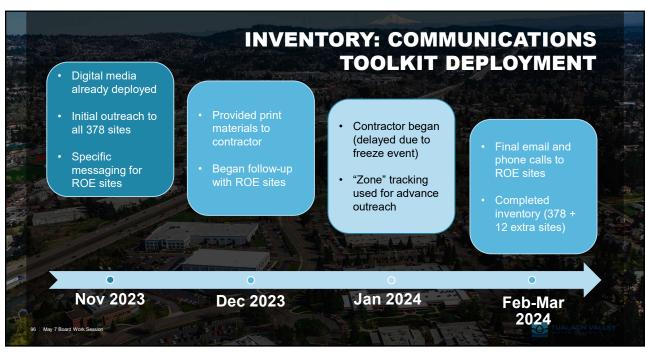


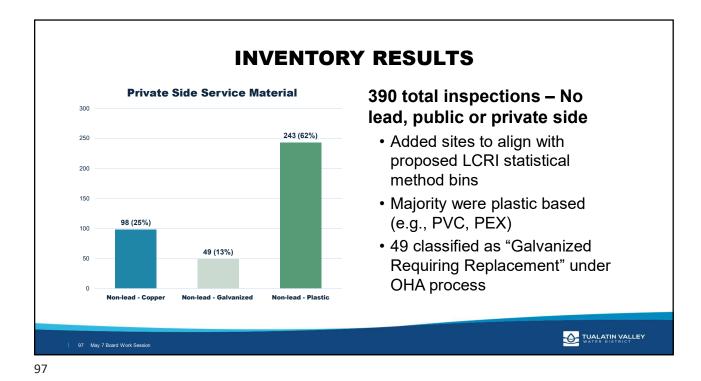
- Able to track progress in real time
- Initial project duration was two months
- Final project duration was four weeks

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# WHAT LESSONS DID WE LEARN

- Well prepared communications supports TVWD customers
- Input from a large cross section of TVWD led to buy-in and a higher quality toolkit
- Contract services net positive:
  - Early technology vetting led to a near seamless process
  - TVWD maintained current service levels
- Early regulatory planning is beneficial

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